

# CRUSHING YOUR QBR AGENDA

Kelly DeHart Director of Customer Success Gainsight



Sara Venturi Customer Success Manager *Gild* 



### Agenda

- Determining the right EBR cadence
- Key goals of your EBR
- EBR Frameworks
  - Gainsight agenda & core slides
  - Gild agenda & core slides
  - EBR agenda for sponsor change
- Summary / Recommendations
- Questions

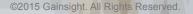


# Determining the right EBR cadence (Gainsight)

- We recommend outlining EBR SLAs. Consider SLAs by customer tier Example Tiering:
  - Strategic: Quarterly
  - Mid-Market: Every 6 Months
  - SMB: Once per Year
- Based on CSM load, ensure the desired EBR cadence is feasible (consider amount of time for prep, delivery & follow-up)
- Utilize CTAs (automated triggers) to prompt CSMs to conduct EBRs at the right time
  - Outline Playbooks with expected steps & due dates for each action

Gainsight

• Communicate your cadence to your customers to clearly manage their expectations



PULSE 🕑

# Determining your EBR Cadence (Gild)

- Customers segmented into 2 Tiers
  - Tier 1 Customer receives twice Annual EBRs
    - Conduct EBRs at month 4 & month 8 of contract
    - Schedule first EBR during Implementation Hand-Off Call
  - Tier 2 (Self-Service) Light Quarterly Check-in
    - Conduct EBR if we identify opportunity for expansion

Gainsight

- Utilize CTAs to alert CSMs on timing to begin EBR preparation
- Adjust EBR cadence based on Code Red Alert
  - Change in Executive Sponsor

PULSE 🕥

# 7 goals to accomplish in your EBR (Gild)

1. Demonstrate Value

PULSE 🧡

- 2. Highlight Potential Value
- 3. Thank Customer
- 4. Goal Alignment and Measurement
- 5. Deepen Executive Relationship
- 6. Gauge Health and Likelihood to Renew
- 7. Identify Referenceable Users





# **EBR Frameworks**

# Gainsight First EBR Agenda



# Gainsight First EBR Agenda

Introductions

PULSE 🧡

- Company Updates
- EBR Purpose
- Partnership
  - Strategic Initiatives
  - Functionality Rollout
  - Gainsight Usage
  - Health Scorecard
- Product Momentum
- Recommendations & Next Steps



# EBR Purpose

Designed to ensure strategic alignment & maximize the return on your investment





©2015 Gainsight. All Rights Reserved.

### Customer 2015 Strategic Initiatives



Automation for Low Touch / Create bandwidth for Growth & Retention Initiatives

- Automation & Scale: Identify ways to automate touch points to provide a consistent customer experience
  - **Recommendation:** For Low or No Touch engagements, trigger email communications via Co-Pilot vs live CSM reach out
- **Upsell within Install Base:** Drive consistency in Upsell Engagement approach across the team
  - **Recommendation:** Identify Target customers for upsell via CTA triggers. Track success of upsell efforts to quantify ROI
- Churn Reduction: Rollout strategy to mitigate churn risk
  - **Recommendation:** Flag indicators of churn and target for CSM intervention. Track success of intervention to quantify ROI

Gainsight

LSE

## Gainsight Functionality Deployment

#### **Delivered**

PULSE 🧭

- Customer360
  - Holistic customer view, consolidation
    of data from multiple sources
- Cockpit Rollout
  - Workflow & Task Management
  - Proactive Calls to Action & Best Practice
    Playbooks
- Gainsight Health Scorecard
  - 5 Measures driving overall Health
  - Mix of Quantitative & Qualitative Measures
- Gainsight Home Dashboards
  - Customized Report Views: CSM View, Management View, Upcoming Renewals, etc.
- Sponsor Tracking

#### **Remaining Deliverables**

- Adoption / Usage data pulled into Gainsight & Metric configuration
- Send first NPS Survey

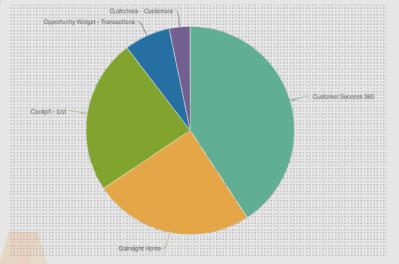
#### **Ongoing Refinement**

- Rollout Gainsight Co-Pilot for 1:Many Communications
- Determine SFDC Object to link in Cockpit, for easy editing by the team from CTA



# Top Gainsight Features & Users

#### **Top 5 Features utilized** (last 90 Days) *Represents 4,166 Page Views*



#### Usage Stats:

PULSE

#### **Top Gainsight User Activity** (total page views over the last 90 days)

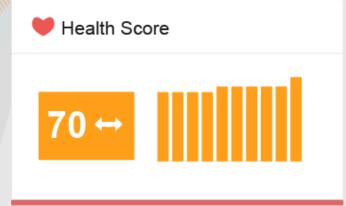
User Name		Sum of Pageviews 🔻	
~	x	==	¢
Nikka Mathur		2,131	1
Julia Guyadeen		1,742	2
Elaine Cleary		1,521	I
Kelly DeHart		1,382	2
Barr Moses		1,349	)
Carissa Aiello		955	5
Scott Morris		922	2
Denise Stokowski		747	7
Kendra McClanahan		692	2
Lila Meyer		677	7

- Average Weekly Page Views for Top Features: Customer 360, Gainsight Home & Cockpit
- Gainsight Power Users 5 Users with >1,000 Page views over last 90 Days
- Identify behaviors we can emulate from Power Users to serve as best practices for rest of team



### Customer Gainsight Healthscore

•



#### **Health Summary:**

- Customer Health is among the Top 10% for customers btwn 10-18 months old
- Partnership considers speaking engagements, case studies, references, product feedback
- Adoption is most heavily weighted measure represents volume of Cockpit & Customer360 views and engagement across entire user base

Gainsight



**PULSE ()** 



# **EBR Frameworks**

# Gild Agenda





- Introductions
- Account Summary
  - Account Details
  - Partnership Review
- Measuring Success
  - Value Delivered
  - Usage Metrics and Insights
  - ROI Hiring Success
- Gild Product Releases and Updates
- Next Steps



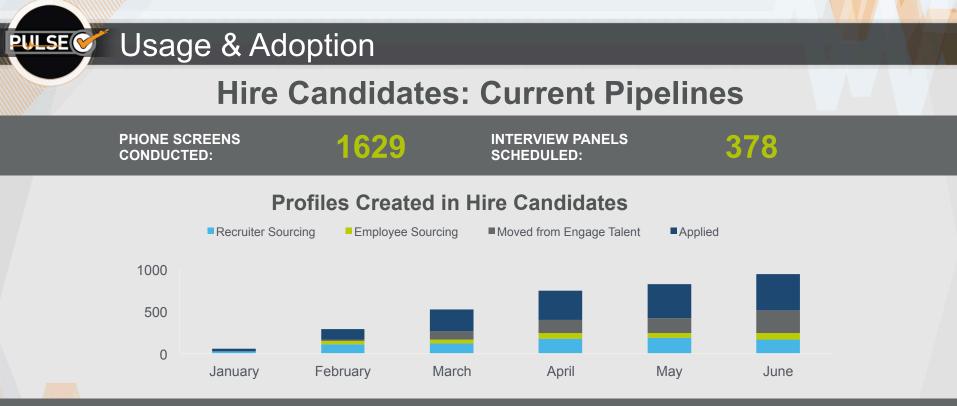
### Account Summary

Contract Period

PULSE

- January 1, 2015 to January 1, 2016
- Live as of February 3, 2015
- Account Team
  - Dedicated Customer Success Manager Sara Venturi
  - Executive Sponsor Stephanie Stapleton, VP of Customer Success
- Partnership
  - Company Lunch & Learn
  - On-Site Training for Recruiters
  - Hiring Manager Interview Training
  - Beta Program Participants
  - UI Testing & Feedback Sessions with Gild's Product Team
- THANK YOU for being a reference!

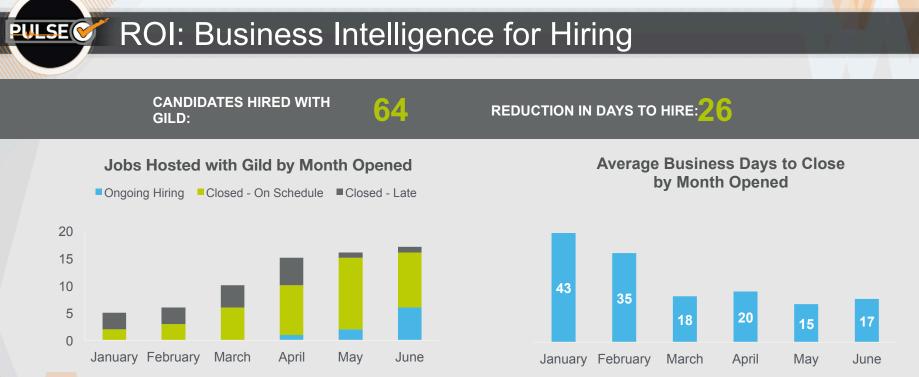




#### Comments & Next Steps:

- Excellent growth in number of inbound candidates in 2015 so far.
- Employees seem to favor referring to open jobs rather than into nurturing programs. Make sure any referrals not immediately hired are continually contacted after current requisition closes.





#### Comments & Next Steps:

- As hiring slows in Q3, and overall company urgency around hiring evens out, maintain tight processes to keep timeto-hire low.
- Q3 is an ideal time to begin developer sourcing initiatives since Q4's focus is primarily on technical hiring.



## Product Updates – Business Intelligence

Replaces the need for a costly, external BI platform and applies predictive analytics and insight to every stage of the hiring process, delivering 360-degree information and easy, customized reports that help every job role make better decisions.



#### AUTOMATED

No more Excel spreadsheets and no more manual work.



**INSTANT** 

Real-time intelligence with pre-scheduled reporting updates.



#### CUSTOMIZABLE

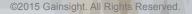
Personalized, graphical reports and dashboards by job role.



EASY

Everyone in your company is a BI expert with simple-to-use wizards for complex reports.

Gainsight



**PULSE** 



# EBR Frameworks

# Addressing Sponsor Change



## EBR agenda – addressing sponsor change

- Company Overview
  - Momentum
  - Product Overview
- Discussion on Customer Priorities
- Contract Summary
- Configuration Overview & Timeline
- Usage Trending & History
- Survey Feedback
- Recommendations & Next Steps

# PULSE

# **Summary & Recommendations**



# **PULSE Summary & Recommendations**

- Determine your EBR Cadence / SLAs
- Make a decision about who should be present in your EBRs (Exec Sponsor, product presence, etc)

Gainsight

- Build EBR Triggers / CTAs & Playbooks, to ensure CSMs engage with customers in a timely & consistent manner
- Outline the goals of your EBR and determine the Agenda accordingly

### **PULSE Summary & Recommendations**

- Work to determine the 'Core Slides' that should be used and adopted for each EBR
- Consider an off-cycle EBR to immediately address sponsor change
  - Adjust EBR messaging to re-align on goals & summarize the partnership to date
- Customer Facing Follow Up:
  - CSM to follow-up via email to share detailed Action Items / Next Steps and materials (EBR Deck)
  - Track status / completion of actions & goals from previous EBR, to share in the following one
- Internal Follow Up:
  - Share EBR notes, customer sentiment & action items via Chatter for company visibility

Gainsight



# **Questions?**

