Three Ways Sales and Marketing Alignment Reduces Costs



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Introduction

While many professionals are currently operating in a distributed work environment, even when colleagues are in the same office, sales and marketing misalignment is common. The two teams often have different goals and KPIs, use different platforms and create separate sets of data. Ideally, sales and marketing colleagues would use the same solution, so that they can benefit from each other's data and insights.

During a major economic disruption, the potential for misalignment between sales and marketing is multiplied. This can lead to costly duplicative work, lost opportunities and wasted time on administrative work that hurts the bottom line – when you can least afford it.

Organisations that proactively align sales and marketing reap many benefits. These include a more consistent, seamless experience for their customers, lower customer acquisition costs, less overhead spent on administrative work and the ability to capture data that spans the entire marketing and sales pipeline. This data can then provide the clearest and most actionable insights on where companies should – and should not – invest to earn the highest ROI.



According to industry analyst firm Aberdeen Group, organisations with aligned sales and marketing teams saw a 20% bump in yearly revenue.¹

¹ 'The CMO's Agenda: Managing Marketing and Its Alignment with Sales', Aberdeen, 2017.

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The evolving buying process

Two trends have changed the way B2B buyers engage with a company. First, buying decisions are often made by teams, with different players and roles involved in different phases of the buying process. This means that sales and marketing must use their combined insights and knowledge to connect with a wide range of roles in their customers' organisations, from procurement and finance to business unit leaders and IT.

Second, most B2B buyers lean heavily on digital assets to educate themselves about companies and solutions. Digital selling requires salespeople to understand customers at every point of their buying journey and offer highly personalised and relevant content. Thus, they need to be familiar with acquisition and nurture content produced by marketing. Understanding these two trends can help companies reduce costs and efforts tied to customer acquisition.



According to a LinkedIn study, 90% of business decision-makers reported they're more likely to consider a product or service if a sales rep shares content that's relevant to their decision making role.²

² 'The State of Sales 2017', LinkedIn, 2017.



Reducing the cost of customer acquisition

Sales and marketing organisations both invest heavily in understanding their customers, but these divisions rarely share the information with each other in an effective way.

Marketing focuses more on the marketplace as a whole, researching customer needs and identifying opportunities. Sales teams are on the front lines, where they get to see individual customer needs first hand.

When sales and marketing align their organisations with an integrated system that shares data and insights, they can build a more accurate buyer profile and create a single source of information about contacts, leads and customers to inform every interaction.

One of the biggest challenges for organisations is to take an outsidein, objective perspective from the buyer's point of view. When sales and marketing align, they align processes as well. This helps customers experience their interactions with the company as a whole, seamless process.

According to Sirius Decisions, faster-growing organisations use a more effective demand process that aligns sales and marketing. This results in:

18%

fewer touches to move leads from marketing to telesales

8%

fewer touches to move leads from telesales to sales³

³ 'Accelerating Your Revenue Engine through Alignment', Sirius Decisions.



Aligning reporting to cut unnecessary expenses

While marketing and sales have different responsibilities, each is critical to the sales process. Misalignment often causes frustration on both sides. For example, the sales team may feel marketing is making unrealistic claims about the company's solutions, while marketing may feel sales fails to follow through on the leads marketing works so hard to surface. Misalignment leads to wasted efforts and investments.

When both teams align, the entire sales process becomes more seamless. The customer is the first to benefit, enjoying a consistent experience throughout the buying process. In addition, when sales and marketing align, they can integrate their knowledge for greater campaign impact, handle leads more fluidly and effectively and better map and improve the customer journey. By presenting a coordinated effort, sales and marketing can more easily gain support for further initiatives from their executive team.

As companies build a more data-driven model across sales and marketing, they can identify the most effective and investment-worthy methods of acquiring new customers and driving repeat business.

Imagine being able to track every lead across the entire customer journey. What could an organisation learn? An integrated system can provide insights into the effectiveness of marketing programmes (including online, web, email and social posts) and sales efforts (including webinars, calls and meetings).

When this information is aggregated, along with analytic and Al tools, it can help organisations develop sales and marketing playbooks for customer acquisition, effectively prioritise leads and identify which sales and marketing investments are underperforming and reduce those expenses.

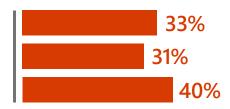


Automating administrative work and reducing overhead

When sales and marketing align, they improve productivity in many ways. One example is reducing duplicative work in areas such as planning, demand management, data management and measurement. Also, sales and marketing teams are better able to identify tasks across the customer buyer journey that can be automated to improve efficiency.

Automated tasks might include answering requests for product literature, sending relevant emails, scheduling sales calls, compiling sales reports, generating proposals and bids and entering orders.

According to a Harvard Business Review study, when two companies – a **USD \$7 billion** electronics manufacturer and an **USD \$8 million** custom printing company – invested in sales and marketing automation, each saw a first-year ROI of 100%.



For the electronics manufacturer, sales rose 33%, sales team productivity increased 31% and attrition dropped 40%.



Broekman Logistics achieved 180% ROI in one year with Dynamics 365

Broekman Logistics is a global logistics company that faces many familiar sales and marketing challenges, including:



Increasing brand awareness.



Maintaining strong customer relationships while also expanding its customer base.



Intense competition in a growing field of providers.



Already a Dynamics 365 Sales app customer, the company decided to <u>implement</u>

<u>Dynamics 365 Marketing</u> as well.

Broekman employees found the new solution easy to use and immediately test-piloted an automated email campaign for an annual customer event. Within the first year, the team nearly doubled the event's subscribers and achieved 180% ROI.



Using an integrated sales and marketing solution not only increased sales leads, it helped salespeople better understand the customer journey. It also brought together rich information streams to support better lead nurturing, faster conversion and reduced customer acquisition costs.

The company used Dynamics 365 to analyse data from previous years tied to opportunities generated by each sales event, as well as the gross margin each opportunity produced. The team used this information to make more informed travel budget decisions. It is also using marketing campaign history to be more targeted in their interactions. This includes tracking things like who opened an email, clicked a link or subscribed to an event.

Moving forward, Broekman Logistics plans to take advantage of Dynamics 365 Marketing and Sales apps' integration with <u>LinkedIn Sales Navigator</u> and LinkedIn lead-generation forms to save more time and help expand sales.



We've already benefited from having all this functionality on one platform. And there are big opportunities still ahead of us with Dynamics 365."

Rutger Bonsel

General Manager of Marketing Broekman Logistics

Save by aligning sales and marketing

Alignment starts with talking and sharing information between sales and marketing. Yet to truly break down silos, both teams need to collaborate on process creation, measurement strategies and goals and especially technology.

Microsoft Dynamics 365 helps companies align sales and marketing teams. This helps them save money by lowering the cost of customer acquisition, eliminating redundant work and reducing overhead for administrative and other work that can be automated.

Download a free trial of Dynamics 365, or talk to a sales rep, to see how our products can help you cut costs by aligning sales and marketing.

<u>Take a self-guided tour</u> >

Talk to a sales rep >



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